VEGETABLE VALUE CHAIN MAPPING AND ANALYSIS: framework and case studies

> S. Shanmugasundaram, Ph. D. Deputy Director General (Research),AVRDC (Retired) Agri/Horti-Consultant



# **AVRDC 1973**



# **AVRDC 2004**

The Future of Food

**Eradicate World Hunger** 

How?

Note by Note (NbN) cooking of Chef Herve

**Extracted from Vegetables and fruits** 

- Culinary Innovation (NbN)
  - Molecular cuisine
  - Deconstruction of Food
- Individual textures, flavors and compounds
  - In the Form of Foams, Gels and others
- Nutrients and flavors to powders and liquids
  Shelf Stable
  - Vegetables and fruits are mostly water
- Transport, spoilage, not environment friendly

#### **Tastes and Smells**

Allyl isothiocyanate from Mustard- Wasabi 1-Octen-3-ol-Wild Mushroom Benzyl mercaptan-Garlic, Horse Radish, Mint, Coffee Same compound different strengths taste like curry or maple syrup

#### Peachy- Hexyl acetate Cucumberish- trans,cis-2,6-nonadien-1-ol

Cheap Whiskey taste by adding a few drops of vanillin!!

What is Coca Cola? Sucrose, phosphoric acid and caramel color – Coca Cola!!

**Changing Food Habit is Difficult.** 

#### **Stupid Cow Story**

- Retailer and Consumer-Quality bad/Price High
- Manufacturer- Tanneries Enjoy 15% Protective Tariff by Government
  - Tanneries- Blame Mataderos and Slaughterhouses
- Slaughterhouses- Ranchers over brand cows affecting quality

 Ranches- It is the cows fault- They rub their hides against the barbed wire and scratch themselves to fend off flies that attack them- Stupid Cows!

- What is Value Chain?
- What is Supply Chain?
- What is Vegetable Soybean?
- The Farmer
- Vegetable Soybean in Cereal Cropping System
- Research on Vegetable Soybean

- Harvesting
- Processing
- Global Production
- Marketing
- Product Diversification?
- Seed Production
- Conclusion

- The case of Mungbean
- The case of Tomato
- The case of Moringa
- Green Leafy Vegetables

# What is Value Chain?

## Value Chain

In Google Search: Value Chain had 14 million hits **ABI/ Informs Search-1673 documents 675 scholarly Journal papers** 26 Ph.D. dissertations -Feller et al., 2006

### Value Chain

The key concept is :

### **Competitive Advantage**

#### VALUE CHAIN

 The value chain is a business management concept that includes nine activities that work together to provide value to customers. When a company implements a value chain, it possesses a greater ability to generate profits.

Created by Michael Porter (1979), 1985.



Inbound

logistics

#### Machael Porter's Value Chain Analysis PRIMARY ACTIVITIES Outbound Marketing Operations Service and sales logistics

#### SUPPORT ACTIVITIES

Firm infrastructure Human resources management Technology development Procurement

Figure 2 : Porter's Value Chain (Porter, 1985)

Value Chains Five Primary Activities

- Inbound Logistics
- Operations
- Outbound Logistics
- Marketing and Sales
- Services

Value Chains Four Support Activities

- Firm Infrastructure
- Human Resource Management
- Technology
- Procurement

The Value Chain for Vegetables – From Seed to Table



### **Vegetable Value Chain**

Definition

The Whole range of goods and services necessary for a vegetable or vegetable product to move from the farm to the final customer or consumer

## Value Chain Steps

- 1. Identify sub-activity for each primary activity
- 2. Identify sub-activity for each support activity
- 3. Identify links
- 4. Look for opportunity to increase value
- 5. Business strategies
- 6. Prioritization

#### Inputs to Marketing along Vegetable Value Chain



### What is Value Chain?

- Value Chain vs Supply Chain
- What is Vegetable Soybean?
- Vegetable Soybean in Cereal Cropping System
- Research on Vegetable Soybean

## Supply Chain (Definition)

 The Integration of key business processes from end user through original suppliers that provides products, services and information that <u>add value</u> for customers and other stakeholders.

<u>Global Supply Chain Forum 1998.</u>

# **Supply Chain**

- Focus Upstream- Integrate Supplier/Producer Processes
- Improve Efficiency
- Reduce Waste

#### THE VALUE CHAIN MODEL



#### Product







### Value Chain

- Focus Downstream
- Creating Value in the Eyes of the Customer
- Operate in Both Directions-Suppliers Accrue Value
- Customers Derive Value Delivered from Products and Services

## **Profitable Value Chain**

- Align What Customer Wants
- The Demand Chain and What is produced via Supply Chain
- Supply Chain-Reduce Costs, Operational Excellence
- Value Chain-Innovation in Product Development & Marketing

## Value chain and Supply chain

- Demand
- Market price
- Supply
- Consumers willingness to pay
- Farmers incentive to produce
- Price farmer gets

#### The stages of Value chain for vegetables





#### Value chain functions and Actors

Value chain stages	Functions	Actors
Input supply	Seed/seedling	, Cooperatives, Research centers, Retailer shops, seed enterprise, Individuals
	Fertilizers	Cooperatives/Unions
	Agro-chemicals	Retailer shop



Value chain stages	Functions	Actors
Input supply	Farm Equipments	Cooperatives, Retail shops, NGO, Private workshops, Agricultural mechanization, Micro enterprise
	Packing and transporting materials	Private workshops, Factories, Farmers
Production	Vegetable production	Farmers, Organized groups, Private
Post Harvest	Sorting/grading, processing	Whole sellers, collectors, farmers, User groups, Processing plant owners



Value chain stages	Functions	Actors
Trading/Whole sale	Whole sale, Transport, Store	Investors, Middle men, farmers
Processing	Sorting/ Grading, Value addition/ juice house	Whole sellers, Collectors, Farmers, Organized groups, Investors,
Retail	Retailing	Open market retailers, local vendors, Supermarket, veg. retailers, farmers, Retailing shops
Consumers	End users of vegetables	Farmers, Universities, Hotels/cafeterias, Military centers, urban dwellers, Correction centers, Orphanage, hospitals
#### Service provided and Providers at each stage

Stage	Service provided	Service Providers
Input	Provision of Seed/ seedling	Cooperatives, NGO, research centers, seed enterprise, Organized farmers, Individual farmers
	Provision of Fertilizers	Cooperatives/ Unions
	Provision of Agrochemicals and spraying service	Retailing shop,, private
	Provision of Farm Equipment/Irrigation technologies and maintenance service	Cooperatives, Retailing shops, NGO, Private workshops, Agricultural mechanization, Private workshops



Stages	Service provided	Service providers
Production	Extension	, NGO
	Credit	, Cooperative, NGO
	Spraying service	Private shops, NGO
	Capacity building	Universities,, NGO, Cooperative promotion agency, private companies
Postharvest handling	Extension service	NGO, Universities, processers
	Business development	Trade and transport Bureau
Trading	Capacity building	Trade and transport Bureau



Stages	Service provided	Service providers
Trading	Transport	Private transporter, Share companies
	Arrangement of market centers	Municipals, Government
processing	Technical advice	Trade and Transport, Quarantine regulatory department, policies from Govt.
retailing	Arrangement of marketing sites	Trade and transport bureau and municipals, Government

#### **Vision Statement**

To see improved income and livelihoods of male and female households by increasing production and productivity by 75 percent and improving the quality of vegetables.



Value chain stages	Vision/stage
Input provision	To see improved access of farmers with quality and quantity of improved technology timely and affordable cost
Production	To see increasing the production of vegetables crops with better income and diet provision.
Post harvest Handling	To reduce the post harvest loss to the minimum using proper extension of post harvest technologies
Marketing	Linking the production of fruit crops with marketing system for better income provision

#### Constraints and oportunitiesa

Constrains	oportunities
Shortage of certifies seeds	The focus of the government towards Irrigated agriculture
Shortage of seedling	The presence of irrigation sheme
Poor extension service	The florishing of new universities
Week market linkage	The inception and focuses of research to irrigated agriculture /IAR/
Week provision of technologies - post harvest , water lifting technologies,	
Week administration of schemes	
Week irrigation research	
Poor agronomic practice/Irrig. water manag' t	
Poor watershed management	
Unwise utilization of agro chemicals	
Shortage of skill and capacity across	

## Value Chain

- The full range of activities and services required to bring a product or service from conception to sale in its final form to local, national, regional and international markets.
- Value chain includes input suppliers, producers, processors, intermediaries, buyers and consumers.
- They are supported by technical, business and serivice providers ("Chain Analysis" 2009)

### VALUE CHAIN ANALYSIS



The process for understanding the systemic factors and conditions under which a value chain and its firms can achieve higher level of performance.

It is a tool in the process of achieving collaborative allocationand management of resources within and between businesses in a chain, the purpose of which is to improve the competitiveness as a whole

### VALUE CHAIN ANALYSIS

IDENTIFIES CONSUMER VALUE AND PAY FOR A PRODUCT OR SERVICE

-HOW WE DO THINGS?—"IMPROVE INPUTS" -THE THINGS WE DO--- "NEW IMPROVED OUTPUTS"

-DO THE RIGHT THINGS -DO THINGS RIGHT





# Calculation of marketing margins - example of presenting a calculation of value chain margins

Chain Actor		Costs			Profits		Margins	
	Unit Total Cost	Added Unit Cost	% Added Cost	Unit Price	Unit Profit	% Total Profits	Unit Margin	% Retail Price
Farmer	20,000	20,000	29%	25,000	5,000	9%	25,000	20%
Assemble	r 32,100	7,100	10%	37,500	5,400	10%	12,500	10%
Trader Processor	39,185 /	1,685	2%	50,000	10,815	19%	12,500	10%
	89,873	39,873	58%	125,000	35,127	62%	75,000	60%
Total		68,658	100%		56,342	100%	125,000	100%

## Small hoders and Value Chain



#### Post-harvest losses of major vegetables in India



Source: "Vegetable Demand and Production in India: Long-term Perspective" from Praduman kumar, Pramod Kumar and Surabhi Mittal, Indian Agricultural Research Institute. New Delhi.

## Post harvest losses of Vegetables in India (Percent of Production)

- Tomato----- 31.8
- Onion----- 26.2
- Cucurbits----- 20.8
- Root vegs----- 13.8
- Others----- 21.7
- Average all vegs19.5
- If no storge in Africa losses reach 45% or more.





#### Tempeh, Indonesia

### Fermented with mold, Rhizopus sp







### Yield: 10 tons /hectare within 65days in the tropics

What is Vegetable Soybean? Family: Leguminosae Sub-family: Papilionoideae Genus: *Glycine* Species: *max* 

# Vegetable Soybean

- Madou- China
- Edamame-Japan
- Pootkong-Korea
- Tua rae- Thailand
- Soya Mochai- Tamil Nadu, India

- Harvest the green pods after
  R<sub>6</sub> and before R<sub>7</sub> growth stage
- Pods green and seeds fill 80 to 90% pod width

### Mature grains

**Green beans** 

<u>> 30 g/100 seeds</u>

65-100 g/100 seeds About 65%/M.C.

## **Qualifications for Japanese Market**

- No. of pods in 500g packet < 175
- Dark green pod and bean color
- Grey pubescence
- Two or more beans per pod
- Length of pod > 5cm, Pod Width > 1.4cm
- Sweet taste (>10% sucrose content)

- Pleasant flavor
- No yellow pods
- No damaged pods (Insect, disease or mechanical)

Vegetable soybeans are sweet Sugar (Sucrose, Glucose) Glutamic acid Free Alanine

# **The Nutrition of Soybean**

- Protein
- Unsaturated fatty acids
- Phytochemicals: Vitamin E, isoflavones, calcium, lecithin and estrogen
- Trouble-free menopause, avoidance of osteoporosis, and avoidance of cancer. (Worrel 1999)

Table 1. Composition of edible protein, minerals and vitamins of vegetable soybeans and green pea

	Vegetable soybean	Green pea
Energy (kcal)	139	94
Moisture (%)	68.2	75.6
Protein (%)	Heart 13	6.2
Fat (%)	5.7	0.4
<b>Total carbohydra</b>	te (%) 11.4	16.9
Crude fiber (%)	1.9	2.4
Ash (%)	1.7	0.9
P (mg/100 g)	158	102



### Vegetable soybean Green pea

Ca (mg/100 g)	<b>78</b>	32		
Fe (mg/100 g)	3.8	1.2		
Vit. A (βcarotene eq.)	360	405		
(mg/100g)				
Vit. B <sub>1</sub> (mg/100 g)	0.4	0.28		
Vit. B <sub>2</sub> (mg/100 g)	0.17	0.11		
Vit. C (mg/100 g)	27	27		
Source: FAO (1972)				







## Grain Soybean

## **Vegetable Soybean**
#### Purple Seed Stain, Cercospora kikuchii

#### Mottling ? SMV

đ

#### Pythium, Rhyzoctonia, Sclerotinia, Phytophthora



## Cultural Practices

# When to plant?





PHOTOPERIOD DIFFERENCE DURING THREE SOYBEAN GROWING SEASONS AT AVRDC.



- Planting time depends on
- 1. Latitude
- 2. Longitude
- 3. Altitude
- Soybean is sensitive to photoperiod and temperature

## In the Tropics & Sub-tropics

- Vegetable soybean can be planted year-round
- Avoid rain during harvest time since it affects the quality of the raw materials
- Continuous plantingOK (if nor virus or root disease problem)

## Soil & Canopy Temperature

- Soil temp. 13-18C (55 to 65F)
- Canopy temp. 21-32C (70-90F)
- Viny house and Tunnels 21-32C (70-90F) Day and >7C (>45) at night
- For pod development 26C Best (78F)



Where to get the Vegetable Soybean Seeds?

Check local seed companies Evergreen Seeds in Taiwan Takii Seeds co. Japan Kaneko Seeds, Japan Clause (Thailand) Co. Ltd. Ask AVRDC (Sample seeds)



What is the soil pH? What is the seed rate? Seed Treatment?

## SOIL PH: 5.8 TO 7.0

## SEED RATE:120-150KG/HA (30G/100 SEEDS)

#### TREAT SEEDS: ARASAN OR CERASAN 75% WP @3G a.i./KG SEED

**INOCULATE WITH RHIZOBIUM** 

PROTECT FROM BIRDS, RABBITS AND DEERS

## **Cultural Management**

## Remember Soybean is a Legume

<u>Fertilizer</u>:10t/ha Compost 60Kg N, 30Kg P and 50Kg K/ha Half as Basal & half at Flowering and Seed filling



#### Rhizobium japonicum

#### Symbiosis ?











## **Weed Control**

Lasso (Alachlor)(Imazathepir) @1.5kg a.i. /ha as Preemerge Hand weeding until canopy covers

## Intercultivation Twice at 15 to 20 day interval

## **Spacing and Plant Density**

## Between Rows: 66 to 91 cm Within rows: 7.5cm

# Plant density: 350,000 to 400,000 plants per ha

## <u>Moisture</u>

50% Soil Moisture for Germination Seed Germinates in 5-10 days

## **Irrigation**

Once every 15 to 20 days Clay soils less and sandy soils more frequent & based on rain CRITICAL:Flowering & Seed filling



## VALUE CHAIN

 Reduce Cost of Production
Improved Planting Methods
Time Savings
Quality Concerns

#### To conduct a Value Chain Analysis

- Identify each part of its production process Include the cost of each of the goods or processes or services
- Analyze and identify steps that can be eliminated
  - Evaluate and identify steps that can be improved
    - Cost savings
    - Time savings
    - Increase production
    - Improve quality
    - **Competitive advantage**











INSECT PESTS
Melanagromyza sojae, Ophiomyia centrosematis, Ophiomyia phaseoli,





Pulvinus



# Stink Bug

#### Nezara viridula



# Small Stink Bug

# Piezodorus guildinii

#### Brown Stink Bug

#### **Riptortus linearis**

# Spodoptera exigua



#### Helicoverpa armigera

Susceptible





#### Soybean Pod Borer

#### Etiella zinckenella



### Root-knot Nematode

### Meloidogyne incognida

DISEASES

#### Downy Mildew

# Pseudoperonospora manshurica

#### **Bacterial Pustule**

Xanthomonas campestris pv glycines



#### Phakopsora pachyrhyzi

# Soybean Rust

·l



# Sporulating Uredinia

# TAN Lesion





### Yellow Mosaic Virus

#### Soybean Mosaic Virus

#### **Plant Protection Costs**

How much is the cost?

How to reduce/minimize the cost?

**Strategies** 

**Consequences/Health/Environmental** 

Consumer

#### Summer season







# HARVESTING

# Avoid Rain during Harvest






























Total biomass = 40 t/ha
Pods = 10 t/ha
Dry matter of residue = 6 to 6.6 t/ha
N, P, K of residue = 170, 18, 150 kg/ha



# Value Chain

- Improve Harvesting
- Reduce Labor needs
- Reduce production cost
- Improve efficiency
- Improve product quality
- Social consequences

Improved Processing Equipments





# Manual Thresher can thresh 5-8 kg/hr





#### 5 TO 30 KG/hr



6 to 8 times faster than manual stripping





-#IMC\_\_\_\_

in the













Processing Equipments











#### Shell20 to 30 kg/hr



## **Shelling Machine**



### **Sorting Machine**



## Processing for Value Addition




# Blanching 1.5 to 3 mir @ 98-100C

Ice cold 0C water bath

Hi Li Li



# -40C IQF Chamber



# **Sanitation Quality**

Total bacteria count<3 million/g Totally free from *Escherichia coli* and Salmonella











# Frozen Food Processing Companies = 27

Small = 50 ha and 304 t volume Large = 2,025 ha and 11,552 t/annum Most have factories in China





Vegetable Soybean Research

> AVRDC-The World Vegetable Center



# THE ORIGIN OF SOYBEAN

## Eastern half of North China-Hymowitz, 1970

## South China-Guo,et al., 2010

## WORLD SOYBEAN GERMPLASM COLLECTION

Country	No. of	% of Total
	accessions	
China	32,021	14
USA	21,075	9
Korea	17,644	8
AVRDC	15,314	7
Brazil	11,800	5
Japan	11,473	5
Russia	6,439	3
India	4,022	2
Total (World)	229,947	100

#### GENUS Species No. of accessions

GLYCINE GLYCINE

3 argyrea canescens 21 clandestina 8 curvata 1 cyrtoloba 5 falcata 4 formosana 2 gracilis 2 javanica 8 latifolia 8 latrobeana 2 13996 max

Source: AVRDC 2013

Glycine microphylla	5
Glycine soja	1212
Glycine sp	15
Glycine tabacina	14
Glycine tometella	12
Glycine tomentosa	3
Total	15321

## Source: AVRDC, 2013

**AVRDC Vegetable Soybean** 

Germplasm Evaluated- 8664 Vegetable Types identified- 184 (100 Seed Weight 30g or >) It is 2.1%



- Commenced in 1985
- Objective: Develop Vegetable Soybean for Japanese market
- Prior to 1985, Taiwan had Shih Shih
   205 (Tzuzunoko) 305 (Ryokkoh)
   From Japan

## Seeds imported from Japan by frozen food company

- Middle man contract with farmer
- Seed and other inputs and advice given
- Management farmer
- Harvest middle man

# • AGS 292

- Pureline from Taisho Shiroge
- Released as Kaohsiung No. 1

- AGS 292
- Released as Kaohsiung No. 1
- Mauritius
- Thailand
- Sudan
- Hawaii
- Washington
- Ohio (BeSweet 292-Rupp Seed)
- Oregon (Buker's Favorite)
- South Carolina





AGS 292 Released as KPS 292 In 1992 By TOP/RTP & KU

#### Black Seed Tanbaguro 100 seed wt 80 g parent



### Neu Ta Pien

### Neu Ta Pien



#### 100SW 75 g











## From 1985 – 2006, AVRDC distributed

• AVSET	150
Breeding lines	3,100
Germplasm	1,500
No. of cooperators	420
<ul> <li>No. of countries</li> </ul>	60

Yield potential (AGS 292) Newer lines 12.6 t/ha graded pod29.0 t/ha total pods16 t/ha graded pod30 t/ha total pod


#### Dada-Cha-Mame





# Tanbaguro



## No Hair Pods

## Resistant to

Vegetable soybean Cultivars Released from AVRDC Materials

- No. of cultivars released 44
- No. of countries 17
- Seed can be domestically produced

## AVRDC vegetable soybean released by cooperators as of 2005.

Local name	AVRDCID	Year	Country
AGATA		2000	Argentina
GC 83005-9	GC 83005-9	1995	Bangladesh
AGS 292	AGS 292	1990	China
	AGS 337	1996	India
MKS1	AGS 190	1995	Malaysia
VSS 1	AGS 292	1999	Mauritius
VSS 2	AGS 339	1999	Mauritius
	AGS 380		Nepal
Rawal-1	AGS 190	1994	Pakistan
PSB-VS1	AGS 191	1997	Philippines
PSB-VS 2	AGS 190	1997	Philippines
PSB-VS 3	AGS 186	1997	Philippines
	AGS190	1992	Sri Lanka

### AVRDC vegetable soybean released by cooperators as to 2005.

Local name	AVRDCID	Year	Country
	AGS 292	2002	Sudan
KaohsiungNo. 1	AGS 292	1987	Taiwan
KaohsiungNo. 2	Ryokkoh x KS 8	1991	Taiwan
KaohsiungNo. 3	PI 157424 x KS8	1991	Taiwan
KaohsiungNo. 6	AGS 292 x Nakadei Kaori	2001	Taiwan
KaohsiungNo. 7	AGS 292 x Tanabagu	J2001	Taiwan
Tainan-AVRDC2	GC94016-10-1	2005	Taiwan
KPS 292	AGS 292	1992	Thailand
CM 1	AGS 190	1995	Thailand
VRQ46	AGS 346	1999	Vietnam
Mana	AGS 292	1999	Hawaii,USA
Makani	AGS 334	1999	Hawaii, USA

### AVRDC vegetable soybean released by cooperators as to 2005.

Local name	AVRDCID	Year	Country
Momona	AGS 337	1999	Hawaii, USA
Nui	AGS 346	1999	Hawaii, USA
Buker's Favorite	AGS 292		Oregon, USA
BeSweet 292	AGS 292	2002	Ohio, USA
Koapaka	GC97002 F3	2002	Hawaii, USA
Hiluhilu	GC97022 F3	2002	Hawaii, USA
Kanaloa	GC97002 F3	2002	Hawaii, USA
Kila	GC97022 F3	2002	Hawaii, USA
Onaona	GC97002 F3	2002	Hawaii, USA
Mimiki	GC97022 F3	2002	Hawaii, USA
Palanehu	GC97002 F3	2002	Hawaii, USA
Akua	GC97029 F3	2002	Hawaii, USA
Edamame 1	AGS 292	2006	Zimbabwe

# Varieties Released in Hawaii

- Mana(Power)- AGS292
- Makani(Wind)-AGS334
- Momona(Sweet)-AGS337
- Nui(Big)-AGS346
- Koapaka- GC97002 F3\*
- HiluHilu-GC97022 F3\*+
- Kanaloa- GC97002 F3\*

- Kila- GC97022 F3+
- Onaona- GC97002 F3+
- Mimiki- GC97022 F3+
- Palanehu-GC97002 F3
- Akua- GC97029 F3
- \*Adapted to Ohio
- + Adapted to South carolina
- Source:- Jim Lothrop 2002

# **Vegetable Soybean in Mauritius**

1998 introduced

- Small famers
- Consumers love it
- Cook in various ways
- Market price of pod US\$2/kg

















# **Research Progress**

- Vegetable soybean from AVRDC
- High Tocopherol
- Isoflavone yield

Diadzein – 250-1575 Genistein – 575-1559

- Low stachyose & raffinose
- High protein
- High Sucrose- up to 14%

# **Research Progress**

- 1.Seed quality related to seasonal effect
- 2. Triple null for lypoxygenase Less Beany Flavor
- 3. Vegetable soybeans for the world AVRDC
- 4. Diverse product development

# **Current Research**

- Large seed size (slide)
- Narrow leaflet (High % of 2 and 3 seed pods)
- Lipoxygenase nulls (No. beany flavor)
- Glabrous leaf & pod (pod borer resist.)
- Taro flavor (special flavor)
- Sweet taste (14% sugar)
- Rich functional nutrients (Isoflavones, tocopherol, folic acid)

## Seven brown seeded basmati flavor vegetable soybean

AGS no. or line	Season	Graded pod Yield (t/ha)	Days to harvest	2-seed-pod (cm)		100	Graded
				pod length	pod width	bean wt. (g)	pod ratio (%)
AGS456	spring	5.6	71	5.8	1.5	75.7	55.1
	autumn	6.2	69	5.6	1.5	80.1	58.6
AGS457	spring	8.7	82	5.1	1.4	70.1	64.0
	autumn	4.9	70	5.0	1.4	62.0	52.7
AGS458	spring	8.98	85	5.1	1.4	73.0	65.1
	autumn	5.85	65	5.0	1.4	60.1	63.2
AGS461	spring	7.4	85	5.2	1.5	83.6	55.2
	autumn	3.5	66	4.9	1.5	70.3	34.0
GC02006-8-1-2-1	spring	9.5	85	5.1	1.4	70.0	70.0
	autumn	9.5	66	5.1	1.4	74.4	79.4
GC 02012-285BR	spring	12.4	84	5.4	1.4	84.8	53.01
	autumn	11.1	70	4.8	1.4	75.8	66.28
GC 02012-284	spring	12.3	76	5.3	1.5	87.2	56.06
	autumn	7.6	66	4.9	1.3	72.0	50.79

### Seven black seeded basmati flavor vegetable soybean

AGS no. or line	Season	Graded pod Yield (t/ha)	Days to harvest	2-seed-pod (cm)		100	Graded
				pod length	pod width	bean wt. (g)	pod ratio (%)
AGS459	spring	7.2	86	5.1	1.4	68.4	54.5
	autumn	5.3	70	4.9	1.4	76.2	39.2
AGS460	spring	8.6	89	5.3	1.5	81.3	59.2
	autumn	6.1	73	4.9	1.5	84.3	39.4
GC02008-46-2-1-1	spring	9.1	85	5.5	1.4	85.5	68.6
	autumn	7.0	65	5.3	1.4	90.7	59.4

### Seven light-green seeded basmati flavor vegetable soybean

	Season	Graded pod Yield (t/ha)	Days to harvest	2-seed-pod (cm)		100	Graded
AGS no. or line				pod length	pod width	bean wt. (g)	pod ratio (%)
GC01119-T31-1-1	spring	9.2	83	5.5	1.4	81.0	65.9
	autumn	5.6	70	5.4	1.4	76.1	61.3
GC01119-99-2-1-1-1	spring	9.7	83	5.9	1.5	70.0	75.3
	autumn	10.9	70	5.9	1.5	70.6	78.1
GC01119-T31-4-1	spring	8.2	82	5.2	1.4	82.3	59.6
	autumn	4.9	70	5.3	1.4	76.0	57.1
GC02006-112-1-1	spring	10.3	85	6.0	1.5	81.5	47.40
	autumn	15.3	72	5.5	1.5	83.6	75.87
GC02006-112-2-1	spring	10.6	85	5.8	1.4	77.7	47.96
	autumn	13.5	72	5.3	1.5	77.1	73.49
GC02008-227-1	spring	10.5	78	6.0	1.4	79.6	57.99
	autumn	12.1	66	5.6	1.3	74.1	70.77
GC01105-196-1	spring	10.4	83	5.9	1.4	94.7	52.90
	autumn	16.0	70	5.7	1.3	67.3	79.07

# **Progress in evaluation and release of AVRDC vegetable soybean 1979-1983**



#### AVRDC Vegetable Soybeans: Evaluation, commercial production and export in the world as of 2009.





# Alternate strategies

- Mature Grain Seed Production
- Marketing as Seeds
- Processing the Seed
- Fried Seeds/salted/spiced
- Chocolate coated seeds
- Product diversification

# **SEED PRODUCTION**

## **Seed Production**

# Good Quality Seed



## Cool Dry Place

SHE

8

DINOS (8

月 18 18

띛

8 1 1 1 1 5

## **Proper Storage**

( 8 8

Can also be sold as mature seed
Grain soybean
Vegetable soybean
In the USA
In Japan
US\$35-40/kg

# Training& Capacity Building

• WHO? -Farmers -Seed Producers -Extension People -Middlemen -Plant Protection Staffs

# Training & Capacity Building

• WHERE? -International Centers -National Institutions -Agri. Universities -Private Companies -Regional Organizations -NGOs

## Vegetable Soybean

Research Needs for Production and Quality Improvement



Council of Agriculture, Republic of China Provincial Department of Agriculture and Forestry, Taiwan Asian Vegetable Research and Development Center

## Second International Vegetable Soybean Conference

Proceedings

and

Conference

nformation

## 枝豆 毛豆

August 10–12, 2001 Tacoma, Washington USA

SPECIAL THANKS TO OUR SPONSORS Asian Vegetable Research and Development Center **U.S.** Department of Agriculture Washington State University IMPACT Center CFAO, Asia Foods Group **Small Planet Foods** Taiwan Council of Agriculture American Takii Whole Soy Company


#### Vegetable Soybean

- Short growth duration
- Fits well in different cropping systems
- Can serve as multipurpose crop
- Can provide additional income to poor farmers
- Can promote rural employment
- Can sustain soil productivity
- Can improve human nutrition



# MARKETING



#### Area & Production

Country	Area(ha)	<b>Production</b> (t)	Year	Reference				
China	284,000	1,704,000	2003	Wu (2004)				
Japan	13,300	72,500	2009	MAFF (2009-11)				
Taiwan	7,153	51,339	2010	COA, 2011				
Thailand	3,200	20,000	2007	S. Daruphan (Chiang Mai, Thailand, 2008, personal communication)				
Indonesia	1,000	6,250	2010	Mitratani Dua Tujuh,2011 (Personal communicatioon)				
Vietnam	140	700	2006	TFVMA (2008, personal communication)				
<sup>a</sup> TFVMA: Taiwan Frozen Vegetable Manufacturer's Association, Kaohsiung, Taiwan								

#### Vegetable Soybean Export to Japan

		2005			2006	
Country	Quantity (t)	Price (US\$/kg)	Total Value (million US\$)	Quantity (t)	Price (US\$/kg)	Total Value (million US\$)
China	31,086	1.25	38.73	29,702	1.38	40.99
Taiwan	23,572	1.66	39.27	22,198	1.77	39.29
Thailand	10,960	1.52	16.59	11,161	1.65	18.41
Indonesia	2,936	1.43	4.18	3,117	1.48	4.61
Vietnam	664	1.44	0.94	698	1.46	1.00
Total	69,218	1.44	99.71	66,876	1.54	104.30



# VALUE CHAIN

# CONSUMER PRODUCT DIVERSIFICATION

# How to cook the whole pod or shelled bean?



#### Remove from fire and drain water immediately



Beans in the pod are ready to eat

#### Whole pod not edible

- Only green beans inside the shell edible
- Similar to boiled peanuts

- Shelled beans boil with salt for 5 minutes (Ready to eat)
- Cook with other vegetables or meats (As a side dish)



















# เมลิกถักเหลี่อาฝักล์ก

























#### Cooked with Various Ingredients









#### **Frozen Green Soybean Salted**



## Frozen Green Soybean with Pepper



### Frozen Green Soybean with Garlic



# Frozen Green Soybean with Spices








# Roasted vegetable soybean













## Blanched Vegetable Soybean





# **Green Soybean Pudding**



# **Green Soybean Ice Cream**



# **Green Soybean Ice Bar**





#### Strengths

Advantages

Financial reserves, likely returns Accreditations, qualifications, certifications Competitive advantages

Capabilities

Location and geography Innovative aspects Resources, Assets, People Processes, systems, IT, communications Culture, attitudes, behaviors Management cover, succession Experience, knowledge, data Patents Strong brand names Marketing - reach, distribution, awareness USP's (unique selling points) Price, value, quality

#### Opportunities

Market developments Competitors vulnerabilities Niche target markets New USP's New markets, vertical, horizontal Partnerships, agencies, distribution Geographical, export, import Unfulfilled customer need New technologies Loosening of regulations Changing of International trade barriers Business and product development Seasonal, weather, fashion influences Technology development and innovation Industry, tor lifestyle trends

#### Weaknesses

Lack of competitive strength Gaps in capabilities Disadvantages of proposition Weak brand name Financials Cash flow, startup cash-drain High cost structure Our vulnerabilities Timescales, deadlines and pressures Reliability of data, plan predictability Continuity, supply chain robustness Processes and systems, etc Management cover, succession Morale, commitment, leadership

#### Threats

Environmental effects Seasonal, weather effects Economy - home, abroad Political effects Legislative effects Market demand New technologies, services, ideas IT developments Shifts in consumer tastes Obstacles Sustainable financial backing Insurmountable weaknesses Competitor intentions New regulations Increased trade barriers Emergence of substitute products

	✓ Your specialist marketing expertise.	✓ Lack of marketing expertise.
	A new, innovative product or	<ul> <li>Undifferentiated products or</li> </ul>
	service.	services (i.e. in relation to your
	✓ Location of your business.	competitors).
	Quality processes and procedures.	✓ Location of your business.
	Any other aspect of your business	✓ Poor quality goods or services.
	that adds value to your product or	<ul> <li>Damaged reputation.</li> </ul>
	service.	
	Opportunities	Threats
	Opportunities✓ A developing market such as the	Threats
ŀ	Opportunities ✓ A developing market such as the Internet.	Threats <ul> <li>A new competitor in your home market.</li> </ul>
	<ul> <li>Opportunities</li> <li>✓ A developing market such as the Internet.</li> <li>✓ Mergers, joint ventures or strategic</li> </ul>	Threats <ul> <li>A new competitor in your home market.</li> <li>Price wars with competitors.</li> </ul>
	<ul> <li>Opportunities</li> <li>A developing market such as the Internet.</li> <li>Mergers, joint ventures or strategic alliances.</li> </ul>	<ul> <li>Threats</li> <li>A new competitor in your home market.</li> <li>Price wars with competitors.</li> <li>A competitor has a new, innovative</li> </ul>
	<ul> <li>Opportunities</li> <li>✓ A developing market such as the Internet.</li> <li>✓ Mergers, joint ventures or strategic alliances.</li> <li>✓ Moving into new market segments</li> </ul>	<ul> <li>Threats</li> <li>A new competitor in your home market.</li> <li>Price wars with competitors.</li> <li>A competitor has a new, innovative product or service.</li> </ul>
	<ul> <li>Opportunities</li> <li>A developing market such as the Internet.</li> <li>Mergers, joint ventures or strategic alliances.</li> <li>Moving into new market segments that offer improved profits.</li> </ul>	<ul> <li>Threats</li> <li>A new competitor in your home market.</li> <li>Price wars with competitors.</li> <li>A competitor has a new, innovative product or service.</li> <li>Competitors have superior access</li> </ul>
	<ul> <li>Opportunities</li> <li>A developing market such as the Internet.</li> <li>Mergers, joint ventures or strategic alliances.</li> <li>Moving into new market segments that offer improved profits.</li> <li>A new international market.</li> </ul>	<ul> <li>Threats</li> <li>A new competitor in your home market.</li> <li>Price wars with competitors.</li> <li>A competitor has a new, innovative product or service.</li> <li>Competitors have superior access to channels of distribution.</li> </ul>

Internal

External

• STRENGTHS

 $\bullet$ 

- Vegetable soybean has been successfully cultivated in Cedara by selected farmers and several community gardeners
- Research has identified promising high yielding vegetable soybean varieties
- Climatic conditions in eThekwini are suitable for growing at least two crops of vegetable soybean a year
- The Department of Agriculture has the technical expertise to deal with agronomical problems.
- The Municipality is supportive of agricultural projects and is committed to invest in assisting rural poor communities.
- Existing community gardeners have successfully grown and used vegetable soybeans
- The provincial department of agriculture has the capacity to implement and support this project.
- Community gardeners are currently aware of the nutritional benefits of vegetable soybeans
- Vegetable soybeans have short growth duration of 75 to 90 days from sowing to harvest.
- Vegetable soybeans are profitable to the farmers

- WEAKNESSES
- Vegetable soybean is a new crop to most of the farmers and community gardeners
- No improved vegetable soybean has been officially released for farmer cultivation in EThekwini and KZNL
- Official program on vegetable soybean is yet to be organized with the Department of Agriculture and Agricultural Extension in EThekwini and KZNL
- Vegetable soybean seed deteriorates rapidly and therefore, a seed production, storage and distribution mechanism need to be developed
- The green pods are perishable and they should be marketed within a short time
- The logistics involved in harvesting processing and marketing are yet to be streamlined
- Customers are not aware of the vegetable soybean and its nutritional and health benefits
- International market is uncertain and there is no experience in dealing with such markets
- Returns from agricultural products are generally lower than other sectors
- There are other competitors such as SunOpta for soymilk from grain soybean which is cheaper than soymilk from vegetable soybean
- Climate change, pests and diseases are risk factors, which are more for vegetable soybean than other non-agricultural sectors.

• OPPORTUNITIES

 $\bullet$ 

- Vegetable soybean is a short growth duration crop and farmers may be willing to take the risk
- The profit margin from vegetable soybean-both as a green vegetable and as a seed for planting purposes- is much greater than the grain soybean
- Vegetable soybean is an exciting crop with attractive health and nutritional benefits and may be easy to convince the consumers and establish the market
- Once the farmers have gained experience and the consumers are convinced the market can be sustained. There is potential for domestic and international market expansion.
- There is an opportunity to improve the nutrition and health of the young school children and a productive future generation
- Vegetable soybean can be easily incorporated in the existing community gardens
- Since vegetable soybean is a legume it can fix atmospheric nitrogen through the symbiotic rihizobium and enrich the soil
- Export opportunity will be encouraged due to close proximity of the Dube Trade Port.
- Vegetable soybean can encourage a balanced animal and plant protein and vitamins and plant fibers
- Vegetable soybean can help generate more job opportunities and income generation
- Value added products can be generated from vegetable soybean

### THREATS

- Adoption of new crop and technology by farmers will be generally slow
- Untimely fund distribution may adversely affect the trust of the farmers and the community
- Adverse climatic conditions and unexpected pests and diseases may discourage the farmers
- Lack of funding support may delay the project
- If vegetable soybean is imported from China it will be a strong competitor for domestically produced vegetable soybean
- Lack of community buy-in.
- Timely import of necessary processing equipments.
- Ensuring the proper sanitation and quality of the product.

# Value Addition



### Value Chain Mapping



### Marketing Vegetable Soybean in Nepal



# CONCLUSION

10:-

**INTEGRATE SUPPLY & VALUE CHAINS** TO HAVE **CONCURRENT FLOWS OF** VALUE AND SUPPLY FOR THE RAPIDLY SHIFTING TASTES, PREFERENCE AND DEMAND **OF CUSTOMERS** 





