A "COOPERATIVE" is:

- a democratic business organization owned & controlled by member-consumers;
- governed democratically by elected officers;
- professionally managed/operated by professional staff;
- a model to redistribute wealth & resources (particularly of basic commodities as water) for the common good.

The COOP's main aim:

EMPOWERMENT of MEMBERS SOCIO-ECONOMICALLY

ADVANTAGES TO THE CONSUMERS A.ECONOMIC BENEFITS:

COOP is NON-PROFIT BUSINESS ORGANIZATION.

- "Profits" used to: 1) cover operations costs; 2) pay debts ; 3) set-up Reserve Fund vs. losses, Education Fund, & other funds) for stability/security.
 - * A <u>registered COOP is tax-exempt</u> (RA 9520, "COOP Code" of Feb 2009)

<u>"NET SURPLUS"</u> (Net Earnings) given back to members:

- 1. **DIVIDENDS** for capital shares
- 2. PATRONAGE REFUNDS for members's patronage
- 3. Coop may directly lower costs of products/services

A COOP IS DEMOCRATICALLY OWNED & CONTROLLED by MEMBERS --

Members have responsibility, right & power to:

- 1. Discuss issues/matters affecting members thru General Assembly.
- 2. Demand for *transparency* & *accountability from mgnt* re coop affairs & operations.
- 2. Elect officers &/or reps to govern & manage coop.

ADVANTAGES TO THE COMMUNITY

1. Devolution of socio-economic control & redistribution of wealth & resources for common good. 2. Primary motive of coop - to serve the *community* (not for profit) to provide goods & services efficiently & effectively. **3. Communities will learn self-help-mutual** help to address community issues & concerns by mobilizing their own assets.

COOPS BECOME SUCCESSFUL

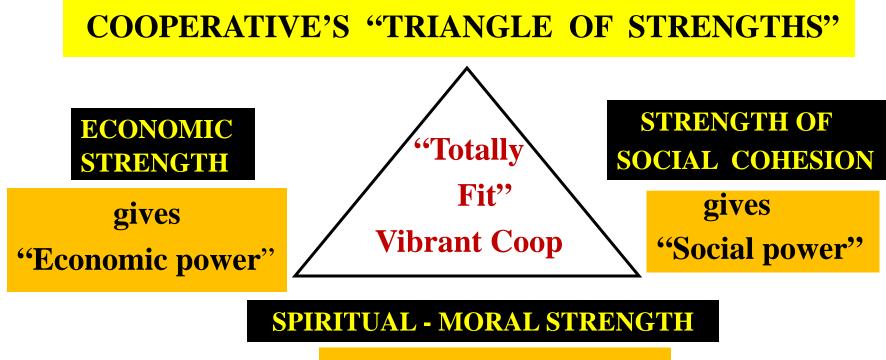
ONLY IF ... COOPS

1. are "TOTALLY FIT"

(Weak, sickly coops will be ineffective, not sustainable.

2. BECOME GENUINE VEHICLES for TOTAL HUMAN DEVELOPMENT

3. ADDRESS CONSCIOUSLY, INSTITUTIONALLY & EFFECTIVELY the NEEDS of the POOR.

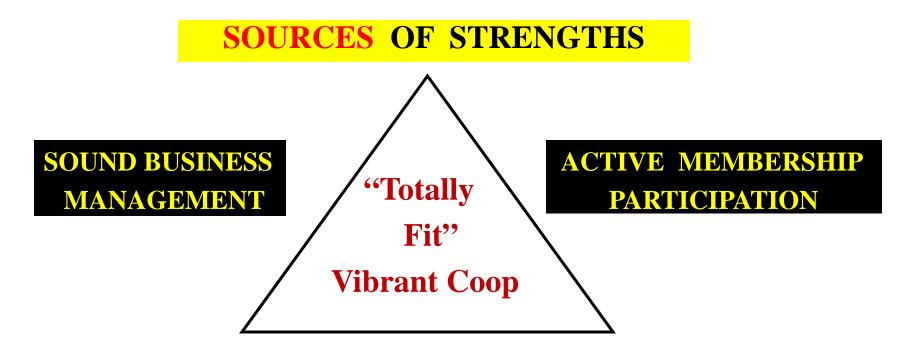


gives "Spiritual power"

ECONOMIC STRENGTH - Coop's "economic health" or its ability/capability to provide services responding to members' economic needs. Healthy coop helps members become economically healthy

STRENGTH OF SOCIAL COHESION - Members' strong sense of belonging, support & loyalty to their coop -- the "esprit de corps," trust/confidence to stand on their own feet.

SPIRITUAL-MORAL STRENGTH - Members' commit to & apply coop values/principles in daily lives & transactions w/ their coops, w/c includes: honesty, integrity, democracy, equality, generosity, discipline, frugality, industriousness, social justice, voluntary service, spiritual growth



DYNAMIC ORGANIZATIONAL LEADERSHIP

SOUND BUSINESS MANAGEMENT - Expertise/skills of management team to operate the business enterprise to become healthy, dynamic & commercially competitive.

ACTIVE MEMBERSHIP PARTICIPATION - Members' actual support to the coop, -- growth of their shares/savings, fulfillment of financial & contractual obligations, regular patronage & participation in affairs. Members grow from unenlightened ("selfie") to socially enlightened

DYNAMIC ORGANIZATIONAL LEADERSHIP – Leaders' constant renewal, articulation & commitment to Coop's philosophy, principles & values to lead coop to attain its vision -mission

"TOTALLY FIT" COOP W/ STRENGTHS & SOURCES OF STRENGTHS



HUMAN DEVELOPMENT of MEMBERS, FAMILIES & COMMUNITIES

HOW COOPS BECOME GENUINE INSTRUMENTS for TOTAL HUMAN DEVELOPMENT?

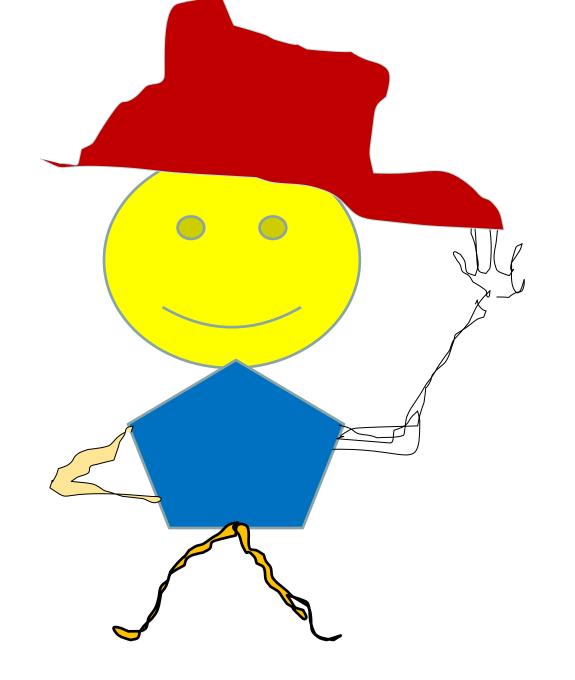
- * Coop's <u>VISION-MISSION</u> -- source of <u>STRENGTH</u>
- * <u>Coops to review/renew commitment to VISION MISSION</u>:
 - Members benefit economically (e.g., deposits, loans, dividends, patronage refunds, markets, insurance, quality products, sound business, good governance active members, dynamic leadership, etc.)
 - But, Coops much more than economics or money...
- * <u>Coop's aim is multi-faceted</u>:
 - Instruments for peace, social justice & social transformation
 - Establish more egalitarian society -- wealth/resources, decision-making power -- more widely shared & wisely used for common good
 - Build a better world

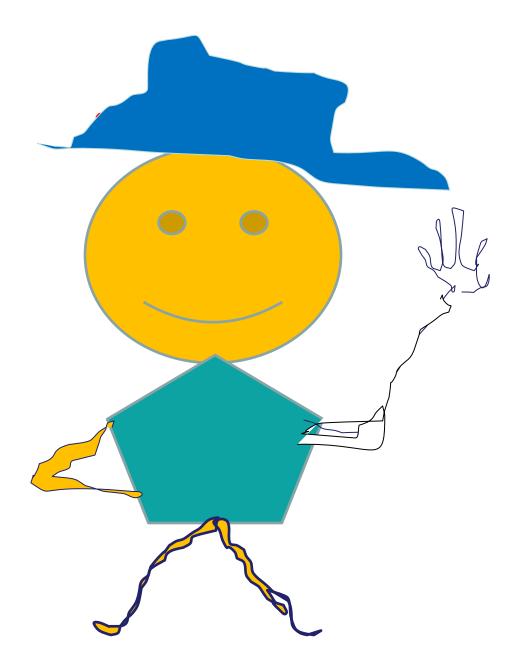
The Ultimate Aim is --

"TOTAL HUMAN DEVELOPMENT" = "FULL & ABUNDANT LIFE FOR EVERYONE." ... morally, intellectually, socially, politically, economically, spiritually

Development is to enable men & women...

"TO DO MORE, TO KNOW MORE, & to HAVE MORE in order TO BE MORE." (Populorum Progressio, Pope Paul VI, 1967)





HAVE COOPS CONTRIBUTED TO POVERTY ALLEVIATION?

QUESTIONS FOR COOPS TO REFLECT UPON...

- 1. Do coops directly serve the poor? Impression: Membership of coops -- mainly non- poor
- 2. Are our coops' services pro- poor and/or "poor-friendly"? Impression: -- Poverty reduction -- not coops' main concern, but to provide financial services
 - -- Coops' services /products/culture -- not appropriate & not "poor- friendly"
- 3. Do coops reach out to areas where the poor live? Impression: Still many good, healthy coops – not reaching out to the poor & areas where they live

4. Do our coops uphold the values of dignity, equality, gendersensitivity, honesty, ethnically non-discriminatory, etc. ?

5. Do our coops support small/ medium scale enterprises entrepreneurs that provide employment to the poor?

6. Do our coops get actively involved in advocacy activities to address poverty & other social issues (e.g. land reform, environment, good governance, etc.) The ultimate, "bottom line" questions...

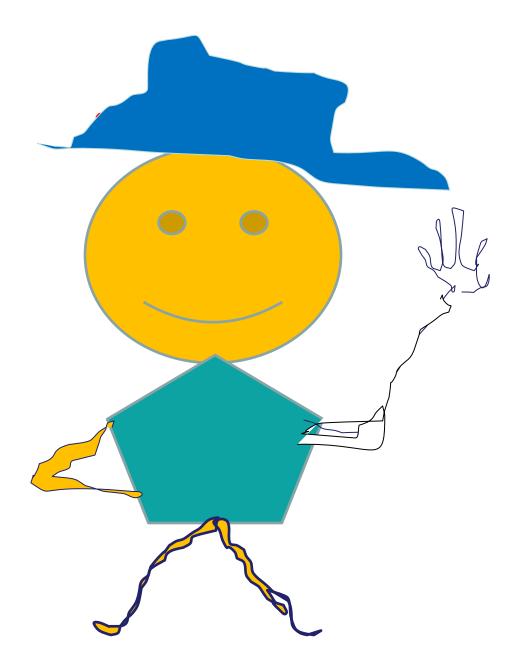
HAVE OUR COOPS ... DONE SOMETHING FOR THE POOR?

IF YES, HAVE OUR COOPS DONE ENOUGH FOR THE POOR?

CAN & SHOULD OUR COOPS

DO MORE FOR THE POOR?

Coops have great potentials/opportunities to help the poor. But, they must translate these <u>CONSCIOUSLY</u>, <u>INSTITUTIONALLY & EFFECTIVELY</u> into their operations.



HOW COOPS BECOME GENUINE INSTRUMENTS for TOTAL HUMAN DEVELOPMENT?

- * The Coop's VISION-MISSION a source of STRENGTH. Coops must constantly review/renew their commitment to the VISION-MISSION articulated in the coop's philosophy & principles ...
- Coops not just mere economics & good management

 (e.g., deposits, loans, dividends, patronage refunds,
 markets, insurance, quality products, sound business, good
 governance active members, dynamic leadership, etc.)
- * Coops should be MUCH MORE THAN ALL THESE ...